

**Marcel Herbst** is a social scientist, writer and essayist.

In the past, and as a senior university administrator, he was mainly concerned with higher education management and, in particular, with questions regarding academic productivity.

Before that his speciality (as a faculty member and professional) was mathematical programming (linear and mixed-integer programming applied to water resources planning and chemical waste management).

After his formal retirement, however, he started to focus on other things as well, on activities that he had been involved with during his entire adult life, that is, with social sciences, planning and political economics in general — but also with avocations that had started early in his life, such as photography, design, typography, and drawing.

Included here are samples of his work and of his avocations. Not included is (for the time being) his professional work prior to 1995.